

CIRCLES SOUTH WEST

(A company limited by guarantee)



Trustees' Report & Financial Statements

Year Ended 31 March 2026

Company number 07369778

Registered Charity number 1138726

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CIRCLES SOUTH WEST TRUSTEES' REPORT FOR THE YEAR ENDED 31 MARCH 2026

The Trustees, who are also Directors of the Charity for the purposes of the Companies Act, submit their annual report and the financial statements of Circles South West (CSW) (the company) for the year ended 31 March 2026. The Trustees confirm that the annual report and financial statements of the Charity comply with current statutory requirements¹, the requirements of the Charity's governing document, and the Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102) - Charities SORP (FRS 102).

REGISTERED CHARITY NUMBER	1138726 in England & Wales
REGISTERED COMPANY NUMBER	07369778
REGISTERED CHARITY ADDRESS	Crown Chambers, Bridge Street, Salisbury, Wiltshire SP1 2LZ

TRUSTEE DIRECTORS (*correct at the date of signing*)

Appointed as Trustee

Stephen Ashton	April 2012 (former Chair and Treasurer)
Tim Price (Secretary)	March 2015 (former Chair)
Dr Kieran McCartan (Chair)	September 2016
<i>Chris Maynard (Treasurer)</i>	<i>July 2017 – resigned November 2025</i>
Stephen Barry	November 2017
Peter Estall	November 2017
Ian Keys	June 2021
Sophie Rigali	November 2021 (former Dep. Chair)
Marcella Mathis	May 2023
Dr Cody Porter (Dep. Chair)	September 2024
Paul Douglas (Treasurer)	November 2025

CHIEF EXECUTIVE OFFICER

Jo Burden	Appointed June 2013
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ADVISERS

Independent Examiner

James Fletcher FCA, Messrs Fletcher & Partners
Crown Chambers, Bridge Street, Salisbury, Wiltshire, SP1 2LZ

¹ Including the Charities Act 2011 (replaced most of Charities Act 2006 and Charities Act 1992); the Charities (Protection & Social Investment) Act 2016 which strengthens the powers of the Charities Commission; the Trustees Acts 1925 and 2000, the most recent Act concerning the powers of Trustees regarding investments and delegation; Charity Commission regulation

Bankers

Unity Trust Bank, PO Box 7193, Planetary Road, Willenhall WV1 9DG

Solicitors

Wilsons, Alexandra House, St Johns Street, Salisbury SP1 2SB

CHARITY CONTACT DETAILS

Correspondence address: PO Box 163, Launceston, Cornwall, PL15 0BA

General email enquiries: info@circlessw.org.uk

Website: www.circles-southwest.org.uk

Facebook: Circles South West

STRUCTURE, GOVERNANCE AND MANAGEMENT**Governing Document and Constitution**

CSW is a charitable company limited by guarantee. It was incorporated on 8 September 2010. The company is governed by its Memorandum and Articles of Association dated 31 August 2010 as amended on 12 January 2017. The Directors of the company are also the Trustees.

Governance and Management

The company (hereinafter referred to as the Trust or Charity or CSW) is governed by its Trustees who meet periodically and who act as Directors for company law purposes. The day-to-day activities are managed by the Chief Executive Officer.

Recruitment and Appointment of Trustees

New Trustees are recruited from among people who have an interest in furthering the aims of the Charity with a view to ensuring that all the necessary competencies are represented within the Trustee body. CSW aims to have a Board of between 8 and 12 Trustees drawn from the local community with the broadest possible range of backgrounds. More than half of our Trustees are current or former Circle Volunteers. Expressions of interest in becoming a CSW Trustee are welcomed.

Objects of the Charity

The objects of the Charity are to address the needs and promote the rehabilitation, treatment, education and care of persons who have committed or are likely to commit offences, particularly sexual offences, against others and the families of such persons and others affected by such offences.

Public Benefit

The Trustees confirm that they have complied with the duty in Section 4 of the Charities Act 2011 to have due regard to the public benefit guidance published by the Charity Commission. Specifically, a reduction in sexual offending is of immeasurable benefit to those who might otherwise have become victims, to their families and communities, and to those who have been diverted from offending. As volunteers, members of the general community gain from the opportunity to play a part in preventing such offending.

SUMMARY OF MAIN ACTIVITIES OF THE CHARITY IN RELATION TO ITS OBJECTS

Our Mission:

- To prevent sexual abuse by enabling local communities to support the safe integration of people who have sexually harmed;
- To promote greater public understanding of community approaches to prevention, risk management and public protection.

CSW is the regional Charity that uniquely provides Circles of Support and Accountability (CoSA/Circles) across South West England, an innovative community approach to reducing the risk of sexual reoffending and harmful sexual behaviour. With the vision of 'No More Victims' of sexual abuse, our primary aim is to prevent further sexual harm by adults convicted of sexual offences and young people with harmful sexual behaviour, thereby preventing the profoundly damaging consequences for victims, their families and communities.

Each Circle provides a small group of carefully selected, trained and professionally supported volunteers to work with an individual who has sexually offended. For adults this often follows a prison sentence. We also provide Circles for young people with harmful sexual behaviour. The individual who has sexually harmed becomes the 'core member' of a Circle that meets regularly helping them to safely integrate in the community and to lead a responsible and offence-free life.

The Circle holds the core member accountable for their continuing behaviour and is alert to any indications of risk that reoffending might occur. In this way, public safety is enhanced, the Circle acting as a safety mechanism for both the core member and the community. Circles work towards there being 'No More Victims' of sexual harm by:

- reducing social isolation and emotional loneliness as well as modelling appropriate adult relationships and demonstrating humanity and care;
- monitoring, to protect the public and increase the safety of communities;
- holding the core member accountable while developing a relationship of trust, honesty and openness;
- supporting the core member's safe integration in the local community.

Complementing our core work and on a much smaller scale, we provide support services for the non-offending partners and family members impacted by an individual's sexual offending, enabling them to become 'protectors'. For example, 'Breaking the Cycle' (Licenced by Circles South East).

In more recent years we have grown our provision for young people that now spans preventative work in schools to a suite of direct services for young people with problematic and harmful sexual behaviour

(including individual interventions such as Circles Light Intervention Programme (CLIP) and Circles High Intensity Programme², both designed in-house, and Inform Young People³).

We have also more recently become positioned as a reputable provider of harmful sexual behaviour and risk assessments (including AIM3⁴ and RSVP⁵).

In 2024 we secured a 10 year contract to provide pre-release programmes and 'Through-the-Gate' Circles at HMP Ashfield, a private prison run by Serco that solely accommodates men convicted of sexual offences.

In addition we provide specialist training for professionals working with people who have sexually harmed and consultancy support for organisations. This transfer of knowledge and expertise has contributed to our reputation as a trusted provider of training and consultancy in our specialist field, with a business model that reinvests the modest income generated into our core services.

Relationships with Other Bodies

CSW works within the structures of the Multi-Agency Public Protection Arrangements (MAPPA) and closely with the Responsible Authority – police, probation and prison services. The Charity works alongside the agencies with a 'duty to cooperate', including health, youth offending services, social care and local education authorities working together to prevent further sexual harm.

CSW is an accredited member of Circles UK, the body responsible to the government (Ministry of Justice) for embedding national standards for the provision of CoSA, undertaking regular Provider 'Code of Practice Compliance Reviews' that assess compliance with national standards. Our most recent Compliance Review was in October 2025 when CSW achieved the very high score of 97.3% compliance against national standards i.e. the 'Code of Practice for Circles of Support & Accountability v5 Nov 2022' and the 'Code of Practice for Young People's Circles of Support & Accountability v2 April 2023'.

² CLIP and CHIP are psycho-educational programmes designed by Circles South West in response to an identified gap in services. Both are delivered on an individual basis by a specialist young person's practitioner.

³ Licenced by the Lucy Faithfull Foundation

⁴ AIM3 is a structured professional judgment framework designed to assess the level of concern around a young person's sexual behaviour, identify intervention targets, guide decisions about supervision and support.

⁵ Risk for Sexual Violence Protocol is a structured professional judgment tool used to assess the risk of sexual violence.

ACHIEVEMENTS & PERFORMANCE

Circles South West's focus in 2025–26 has been managing growth while staying rooted in our core mission and working towards our vision of 'No More Victims' of sexual abuse. We have achieved this by expanding our Circles provision, strengthening our volunteer and staff infrastructure, providing broader complementary services, and improved sustainability.

Specifically we have focused on:

- **Scaling up CoSA delivery**
Across the region, including a significant increase in Circles provision for people on probation under the MoJ CoSA Contract for South West England, and a consistent offer of Through The Gate Circles for residents of HMP Ashfield with release plans in South West England.
- **Mobilising and embedding the HMP Ashfield contract**
Including pre-release programmes and Through-the-Gate Circles.
- **Growing complementary services**
Particularly support for young people with harmful sexual behaviour (HSB) and specialist HSB assessments.
- **Strengthening volunteer recruitment, retention and support**
In response to increased demand and the central role volunteers play in delivery of our core service.
- **Maintaining quality, compliance and credibility**
Including Cyber Essentials Plus; CoSA Code of Practice compliance; monitoring, evaluation and promotion of evidence of impact.
- **Diversifying income and improving sustainability**
Including training, consultancy, public-sector contracts and continued fundraising.
- **Investing in organisational development**
Including equity, diversity and inclusion (EDI), staff wellbeing and governance.

We remain focused on delivering creative solutions and responding to changing needs in a challenging environment, at all times working towards our vision of 'No More Victims' of sexual abuse.

HIGHLIGHTS THIS YEAR

BBC NEWS SOUTH WEST FEATURE:

“A LOOK AT CIRCLES SOUTH WEST, THE CHARITY DOING CRUCIAL WORK IN COMMUNITY SAFETY”



Anna Varle, BBC journalist, produced this local BBC news feature about Circles of Support and Accountability featuring a core member, two volunteers and a circles coordinator. The full feature is available to watch on CSW's You Tube channel at <https://youtu.be/jQW48l9Fpp0>

The accompanying online article can be accessed at this link [The volunteers who want to continue working with sex offenders - BBC News](#)

MoJ CoSA CONTRACT: CoSA FOR SOUTH WEST PROBATION SERVICE

This contract procures CoSA for People on Probation convicted of sexual offences who are HMPPS assessed as very high or high risk of serious harm (ROSH) and medium-very high risk of re-offending. We coordinated 38 MoJ Circles this year which is 48% of the total number of CoSA coordinated in-year. The HMPPS regional contract management team has consistently praised CSW's performance and at their presentation in April 2026 concluded with this slide below. Contract Year 4 has been recently confirmed through to August 2027.



To **Circles South West** for delivering a consistently high-quality service.

Your work continues to make a significant contribution to public protection and the rehabilitation of people on probation. Strong engagement levels and positive service user feedback reflect the professionalism and commitment of all involved, supporting the ongoing success of the contract

HMP ASHFIELD CONTRACT: THROUGH THE GATE CIRCLES AND PHOENIX PRE-RELEASE PROGRAMME



HMP Ashfield is a Category C adult male training prison near Bristol that accommodates adult men convicted of sexual offences. It is privately run by Serco. In late 2024 CSW secured a 10 year contract to provide pre-release and resettlement services. This year we have piloted our newly designed Phoenix Pre-Release Group Programme and are now delivering it twice per year. We are also contracted to provide Through-the-Gate (TTG) CoSA for men resettling in South West England and have established 3 TTG Circles this year. In addition, we act as a conduit for CoSA referrals outside the South West Region.

CIRCLES EUROPE CONFERENCE – JANUARY 2026



CSW provided a key note presentation on Helpful approaches and considerations taken by CSW in using the CoSA model to support core members with a learning disability



PROJECT GUARDRAIL: FILM AND TRAINING ASSET



CSW was commissioned by Plymouth City Council and Safer Plymouth to produce a training asset for professionals and communities to enhance awareness about and support for secondary prevention approaches to working with adults at risk of child sexual abuse. With the expertise of ViewHear CIC we produced a 30 min film that can be viewed at this link <https://vimeo.com/1153891043/222bf8bb36>

CoSA COMPLIANCE REVIEW

Circles UK conducted a Compliance Review in October 2025 when CSW achieved the very high score of 97.3% compliance against national standards⁶



⁶ i.e. 'Code of Practice for Circles of Support & Accountability v5 Nov 2022' and the 'Code of Practice for Young People's Circles of Support & Accountability v2 April 2023

OPERATIONS

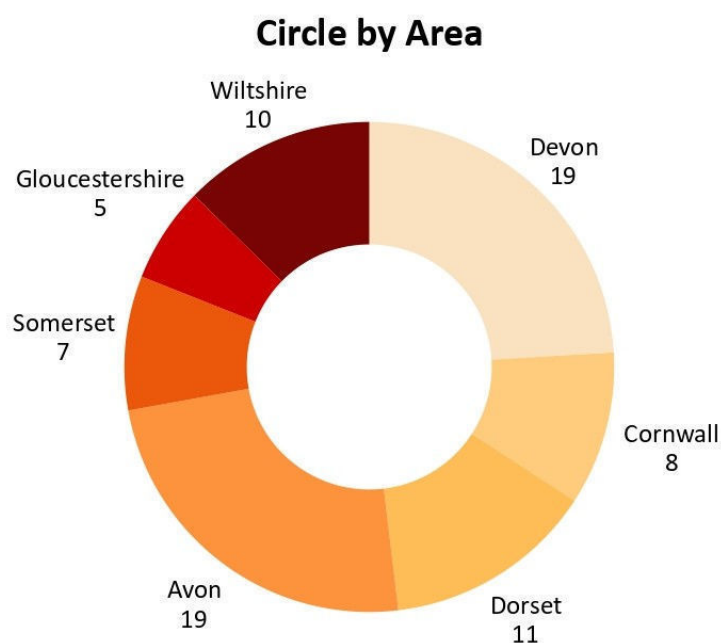
Circles of Support and Accountability

In 2025-26 we coordinated 79 CoSA for 79 individual core members, a 20% increase on the previous year⁷ (and 61% increase on the year before that⁸). 41 (52%) CoSA were newly established in-year (from April 2025); the other 38 (48%) had started before April 2025 and continued into the current year.

We coordinated Circles in all five police force areas in the South West region, including 'standard' community Circles for adults, prison/through the gate Circles, Circles for young people (10 years plus), Circles for adults with intellectual disabilities and Reboot Circles⁹.

Number of Circles by area

The greatest number of Circles were provided in the Avon and Somerset area, closely followed by Devon and Cornwall:



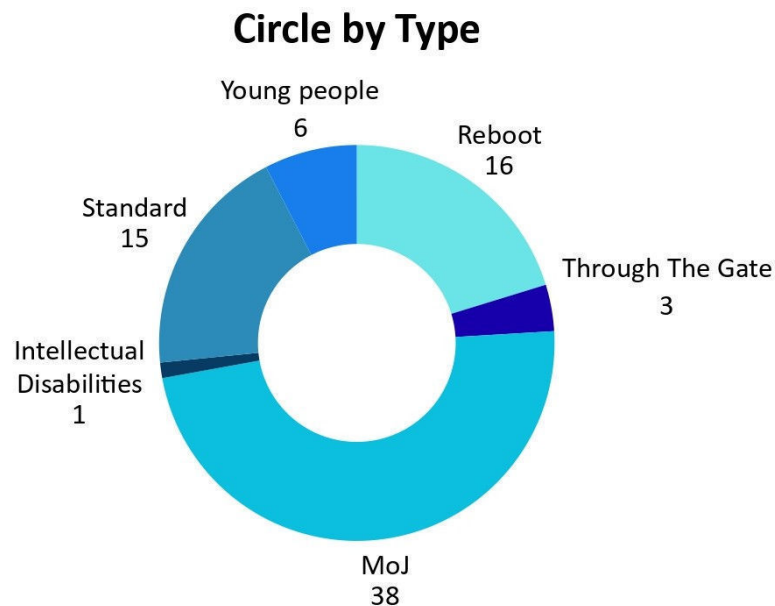
⁷ In 2024-25 we coordinated 66 CoSA

⁸ In 2023-24 we coordinated 49 CoSA

⁹ Reboot Circles is a shorter Circle (3-6 months), specifically designed for adults (low to medium risk with high need) convicted of online offences involving indecent images of children.

Number of Circles by type

Almost half the Circles coordinated this year were directly funded by the Ministry of Justice for People on Probation meeting very specific eligibility criteria:



Aggregate demographic and index offence data for core members can be found at Appendix 1.

Outcomes: Circles of Support & Accountability 2025-26

48 Circles closed of which 10 closed early (see below). Of the 38 Circles that ran their course:

- 11 Circles Reboot ran for an average of 5 months (Reboot are shorter in duration - max 6 months)
- The other 27 Circles (non-Reboot) that ran their natural course were each active, on average, for 12.5 months.

10 Circles closed earlier than planned for the following reasons:

4 CMs were recalled for breach SHPO, 2 of whom were also sentenced for new sexual offences¹⁰

5 CMs disengaged from their Circles

1 CM moved out of area (a young person who went to University)

"I view Circles as a kind of 'bridge': not too sympathetic, as family can sometimes be. Not completely risk averse, as probation can sometimes appear to be. Simply a bunch of normal people who are genuinely supportive, providing me a safe place to seek advice & guidance, to give me a gentle nudge here and there.....It's really hard to express how valuable this has been for me. Without the support of my Circle, life would be a whole lot more difficult." Core Member

Service User Voice: evaluation of core member's feedback about their Circle experience

This year we have focused our evaluation efforts on service user voice by analysing the feedback obtained via our Service User Equity, Diversity and Inclusion (EDI) Survey from the CMs participating in Circles from April 2025 to March 2026.

50 Circles were completed during this period. Of these, 16 CMs did not complete the end point questionnaire for a variety of reasons. Therefore, feedback was gathered from the 34 CMs who completed a full data set (i.e. both the mid- and end- point questionnaire).

The EDI survey was devised as part of our EDI strategy, as a means of listening to our Service Users' voices. We want to understand CMs' experiences of their Circles and their relationships with volunteers, and to give them opportunities to involve themselves in our work as part of our Service User Strategy. It gives CMs an opportunity to feedback on the Circle experience as opposed to looking solely at criminogenic outcomes and means that we can improve our services based on their important feedback.

Executive Summary

- The evaluation report summarises feedback from the CMs who completed mid-point and end-point EDI questionnaires for Circles between April 2025 and March 2026.
- During the period, 50 Circles were completed. Of these, 16 CMs did not complete the end point questionnaire. Feedback in this report is drawn from the 34 CMs who completed questionnaires at both points.
- Overall CM experience was very positive. Most CMs described their Circles as friendly, supportive and non-judgemental, and valued being able to talk openly and feel listened to.

¹⁰ a) Sexual Communication with a Child; b) Possession of Child Sexual Abuse Material

- Most respondents (90%) felt their Circle did not need improvement; a small minority (10%) suggested longer sessions could be beneficial.
- Relationships with volunteers were rated highly: 90% CMs reported getting on well with all their volunteers, and 100% said they felt able to tell volunteers if something was worrying them.
- While the Circle environment appears psychologically safe, some respondents reported concerns about judgement outside the Circle (10%), suggesting that stigma in the wider community may still impact on how safe a minority of CMs feel.
- CMs were generally unsure what additional support would help them share worries more easily and were not seeking changes to the Circle model, indicating high satisfaction but also that people may find it difficult to identify or articulate further needs.
- Interest in future involvement was mixed, with greater appetite for contributing to staff selection than for training new volunteers; some respondents indicated they would prefer options that protect anonymity.

Key Findings

- The Circle provides a safe, non-judgemental space valued by CMs
- Volunteer relationships are strong and trusting
- CMs are generally very satisfied and do not seek change
- Some external judgement impacts comfort levels
- There is potential to increase meaningful involvement, particularly in staff selection.

Independent Evaluation

*“Circles of Support and Accountability are an important part of a community-led, **research** strengths-based and restorative approach to reducing the risk of future sexual abuse.” **in practice***

For the 5 years between 2017-2022, [Research in Practice](#) independently evaluated 131 CoSA coordinated by CSW, with ethics approval from His Majesty’s Prison & Probation Service (HMPPS) National Research Committee (NRC). The full final report was published in 2023.

The evaluation highlights the statistically significant impact of CoSA in reducing dynamic risk factors associated with sexual recidivism over the life of a CoSA, including sexual interests, offence related attitudes, relationships and self-management. Dynamic risk is impacted by protective factors such as employment and accommodation status, community connectivity and involvement in positive activities as well as risk factors such as social isolation and emotional loneliness, all of which are addressed by CoSA. Data for each Circle is collected at multiple time points, using multiple tools and from multiple stakeholders, providing a comprehensive data set.

The full evaluation report can be downloaded at this link [CSW CoSA 5 year Evaluation by Reseach in Practice Feb23](#) and the findings are summarised below at Appendix 2.

Case Studies

Two CoSA case studies can be found at Appendix 3.

Complementary services

Complementary services have this year included:

Provision	Description	No. of service users
Inform Young People¹¹	121 intervention for young people in trouble with school or police for problematic online behaviour	4
CLIP	121 intervention for young people with problematic or lower level harmful sexual behaviour - CSW designed, piloted and rolled-out in response to demand	3
Keep Safe	121 intervention for young people with learning disabilities	1
HSB / risk assessments	2 x AIM3 ¹² and 2 x RSVP ¹³	2
Total		10

HMP Ashfield (Serco)

Contract mobilisation for this 10 year contract with Serco began in November 2024. 2 staff are based part-time at the prison to deliver a pre-release programme and Through-the-Gate CoSA. This year we have:

- Piloted Phoenix Pre-Release Programme and now delivering 2 x 10 week programmes per year
- Provided individual pre-release programme for men unsuitable for the group programme
- Set-up 3 Through-The-Gate Circles, all of which are now continuing in the community.

Training and workforce development for professionals

We delivered 14 training / workforce development events and workshops for professionals with excellent feedback. 225 professionals attended training events over the year. Provision included for example: Working with people who have sexually harmed (Levels 1 and 2); Working with young people with harmful sexual behaviour (Levels 1 and 2); and workshops on Risks and Restrictions, and Pornography.

Consultancy support for organisations

We provided consultancy support to:

- Plymouth City Council / Safer Plymouth (Community Safety Partnership) – Guardrail Phase 3 Development & Report
- Catch22 – expert consultant on Inclusion and Development Group (4 meetings per year)

¹¹ Licenced as Approved Provider by the Lucy Faithfull Foundation

¹² AIM3 is a structured professional judgment framework designed to assess the level of concern around a young person's sexual behaviour, identify intervention targets, guide decisions about supervision and support.

¹³ Risk for Sexual Violence Protocol is a structured professional judgment tool used to assess the risk of sexual violence.

STAFF AND VOLUNTEERS

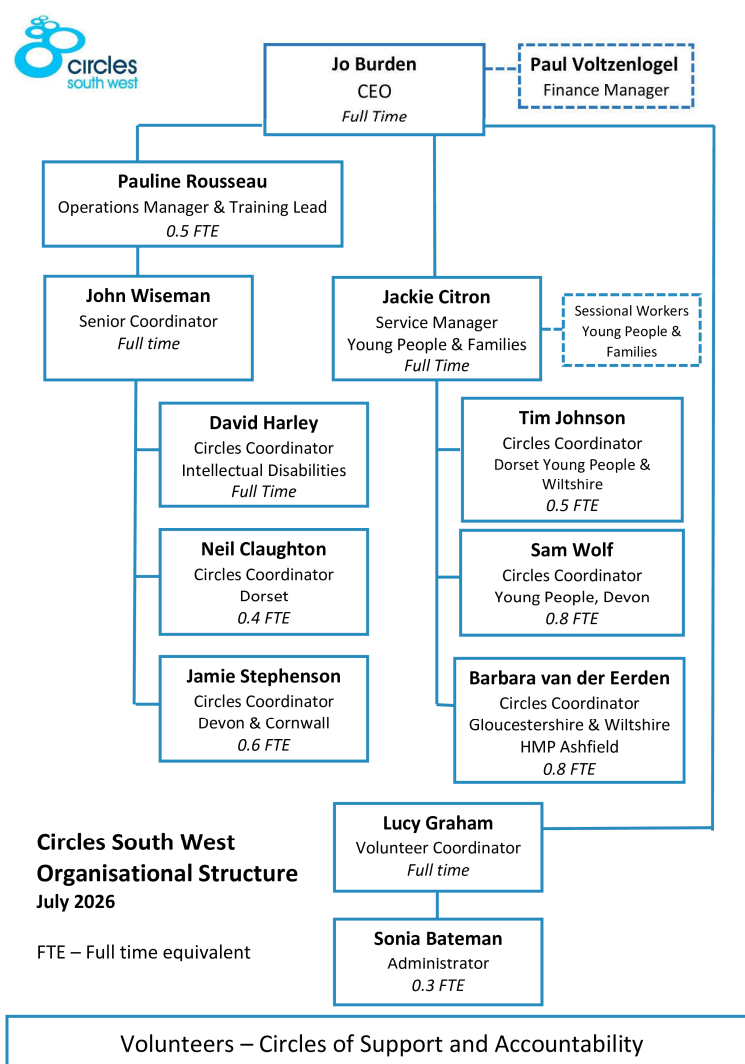
“Keep up the fantastic work, our community needs you. We are grateful”¹⁴

Alison Hernandez, Police & Crime Commissioner for Devon & Cornwall

STAFF

Our exceptionally skilled and dedicated staff bring extensive combined experience of probation, MAPPA, social work, police, prisons, treatment programmes, working with harmful sexual behaviour, youth justice, learning disabilities, crime prevention and volunteering across the statutory and voluntary sectors. The Trustees are grateful to the staff for their wholehearted commitment to the work.

CSW is a Real Living Wage Employer. Our ‘staff well-being’ package introduced a few years back continues to be well received; this includes independent ‘emotional well-being’ support, away days and a rewards and benefit platform.



¹⁴ Via Twitter

VOLUNTEERS

Our volunteers are the life-blood of our Charity: they do not simply support Circles, they **ARE** Circles. Their ongoing dedication to protecting communities from sexual harm is exceptional. More than 300 volunteers were involved in the 79 Circles coordinated during the year, contributing between them a conservative estimate of around 13,500 hours volunteering time¹⁵. A conservative estimate of the value in-kind that our volunteers have contributed this year is around £277,000¹⁶. At the end of 2025-26 we had 206 retained, trained volunteers across the region.

In recent years we have introduced our Volunteer Long Service Award, recognising the huge contribution that some Volunteers make with their involvement in many Circles over many years. The awards ceremony has become a standard part of our AGM.

Volunteering Hours

Individual volunteering hours are recorded for each individual volunteer in every Circle:

- *Direct volunteering* involves contact between the volunteer and core member.
- *Indirect volunteering* involves Circle work when the core member is not present, such as training and supervision.

Independent evaluation over a significant period indicates that, on average, volunteers conduct 227 hours per Circle which equates to £4654 per Circle¹⁷.

Volunteering Experience

Over many years, evaluation has demonstrated that our Circles volunteers are overwhelmingly positive about their experiences with CSW. Volunteers' feedback presents a positive picture of volunteering with CSW describing how organisational values align with those of the individual, providing vital support from the community, helping rehabilitate people who have committed sexual offences and furthering the goal of No More Victims. Many started volunteering as a result of wanting to prevent offending in their communities and to help marginalised core members to lead more positive lives. Many also see a benefit in volunteering as a way of strengthening their own skills and developing experience in working with offenders, such as those hoping to work in forensic psychology and probation. The training they receive from CSW is highly commended and the majority feel well prepared for their circle. Although relationships with core members sometimes take time to develop, volunteers mainly speak of positive and respectful relationships with core members, which enable meaningful work in the circle. Almost all our volunteers say that they will volunteer again in the future, and would recommend volunteering with CSW to a friend.

As an organisation CSW is described as "*supportive*", "*friendly*", "*professionally run*", "*remarkably able*", "*efficient*" and "*well organised*", with an important mission. It is seen to be making a difference. It is considered welcoming and inclusive with volunteers feeling appreciated and supported.

Findings from our most recent research of the experience of 203 Volunteers are detailed in the table below:

¹⁵Using the RiP identified average no. of 227 hours per circle

¹⁶ Using £20.50 per hour as the UK median hourly wage (ONS, 2025)

¹⁷ As per footnote 14 above

Table 1: Aggregate responses from 203 volunteers involved in 131 Circles

%age Volunteers (n=203)	Category
97%	Volunteers felt safe volunteering with Circles
96%	Volunteers felt supported by Circles South West throughout their time volunteering
93%	Volunteers recommend volunteering with Circles South West
93%	Volunteer felt able to cope with the emotional pressure of volunteering for Circles
92%	Volunteers thought the training adequately prepared them for their Circles
88%	Volunteers found their experiences volunteering with Circles rewarding
86%	Volunteers believed their Circle had a positive relationship with the core member
86%	Volunteers intend to volunteer in another Circle in the future
84%	Volunteers thought their Circle volunteers were well matched to the needs of the core member
84%	Volunteering expectations were met
78%	Volunteers reported learning valuable new skills through volunteering with Circles
73%	Volunteers said they had applied new skills gained outside of Circles
66%	Volunteers thought their core member was accountable to the Circle
63%	Volunteers thought the Circle had significantly reduced the core member's risk of reoffending/harmful sexual behaviour

REVIEW OF FINANCIAL POSITION AND PERFORMANCE

The Charity's total recognised income in 2025-26 amounted to £573,570 (previous year £548,241). This method of recognising income is in accordance with the SORP, the Charities Statement of Recommended Practice, and indicates an increase of income in the year of 5%.

Of the recognised income that related to grants, £252,702 (56%) consisted of public sector grants and £198,979 (44%) was derived from Trusts and Foundations. The balance of recognised income, £121,889, represents income from Primary Purpose trading; this includes training and consultancy, alongside HMP Ashfield pre-release group programmes and Through-The-Gate Circles, together with minor amounts received as donations.

Expenditure amounted to £542,729 (previous year £552,117). At the year-end £109,706 (previous year £78,865) was carried forward to fund activities in future years. In addition, the Charity held £105,100 in advance payments for work to be delivered in 2026-27, all of which was held in cash at the Charity's bank.

The Charity's current cash position is sufficient to meet commitments. The Charity has promises of some £218,662 for work to be delivered in 2026-27 which, together with sums carried forward and deferred income, represents 66% of the approved budget. This compares to 67% in hand year ending March 25 and the Trustees continue to monitor the situation on a monthly basis. The Trustees have reviewed the Charity's current financial position, including cash resources, deferred income, committed funding and anticipated expenditure. On the basis of this review, the Trustees are satisfied that the Charity has adequate resources to meet its liabilities as they fall due for the foreseeable future. The accounts have therefore been prepared on a going concern basis.

The majority of our funding is short term (often 1 year) and we therefore continue to invest significant time and resources into income generation to ensure sustainability going forward. Our desire to achieve a diverse funding mix has seen a broadening of our offer to test out on a small scale the delivery of 'fee earning' training and consultancy for professionals, developing their skills and knowledge in working with people who have sexually harmed.

We acknowledge financial support from a number of grant-making bodies and other donors. We have received a number of individual and Quaker group donations. We are very grateful to them all.

Reserves Policy

Last year the Board again considered the need for a Reserves policy that determined a 'sufficient' level of reserves that is not excessive and ensures that the funding stream devoted to our core operations is maximised. Recognising our duty to balance the needs of current and future service users, the Board therefore considered the need to provide within reserves a) a level of working capital that protects the continuity of our core work, b) a level of funding for unexpected opportunities, and c) cover for risks such

as unforeseen expenditure or unanticipated loss of income. To that end the trustees consider that unrestricted general reserves of £42,271 would meet that 'sufficiency' objective.

At the 2025-26 year-end the total level of general unrestricted reserves is £49,750 (previous year £34,127). Of this, the Trustees declared £42,271 as a formal Reserve to meet the sufficiency objective above, leaving £7,479 as free funds.

It remains the Charity's policy not to start any circle without committed funding for that circle to continue running for at least a year, and in the opinion of the Trustees there has never been a time when existing commitments were at actual risk of default.

RISK MANAGEMENT

The Board of Trustees maintain a comprehensive risk register, focusing on key areas of concern for the Charity. All risk areas have named leads whose role is to have oversight, monitor for any changes, ensure necessary control measures are in place with required actions implemented. Risk areas are graded on the severity of their impact against their likelihood of occurrence using a standard matrix, with a sliding scale of concern using a "traffic light" system going from green to red. All risks areas are reviewed quarterly by the Board but those highlighted as of most concern are subject to more regular review as required and with extra monitoring deemed appropriate by the Board.

Risk areas are grouped under five strategic headings:

Governance Risks - The Board is constantly looking to widen its skill set and representation. Trustees have been recruited in recent times with a broad set of skills including expertise in Criminal Justice, Social Services, Finance, HR, IT, Research and Evaluation. The Board aims to have between 8 and 12 Trustees to provide resilience, the widest possible skills base and maximise representation of the communities we serve. Meetings are held both in person and via online-conferencing to ensure maximum attendance and representation. Trustees work in smaller groups as required to oversee specific tasks and there are named Trustees who oversee important business areas such as Finance, Safeguarding and key policy areas. The Board oversees general governance, sets the overall strategic goals and regularly monitors overall performance against our key objectives. CSW's most recent Code of Practice Compliance Review was undertaken by Circles UK in 2025 when CSW was re-certified as an approved Circles Provider with a 97.3% compliance rating against national standards.

Operational Risks Summary - Referrals continue to outstrip capacity and the operationalisation of the MoJ CoSA Contract increased demand for our services. While this is welcome, contract demands meant a risk of not being able to provide sufficient trained and vetted volunteers. This year we have managed to meet all our targets and contractual requirements for new circles but contractual delays, outside of our control, have proved a significant financial challenge; the Board closely monitors our performance in this area. Initiatives have been undertaken to attract more volunteers with additional training and assessment

events scheduled to meet this rising demand. The environment we operate in as charity is constantly changing but CSW has proven it can adapt, often at very short notice, and take advantage of new opportunities as they arise. Overall, our funding and delivery levels have remained stable and are expanding. There have been no serious safeguarding issues involving CSW operations and no critical incidents declared this year.

Financial Risks Summary - Sustainable funding is an ongoing risk for the charity and is constantly monitored by the CEO and Board of Trustees. The MOJ fourth year contract was delayed but has now been agreed but with additional vetting requirements for volunteers. Most of our income is fixed term only and often for specific purposes (restricted funds). This requires a constant round of bidding for new funds, none of which is guaranteed to be successful. We secured sufficient funds for our 2025-26 budget but we also need to ensure we have sufficient unrestricted funding to maintain general operations. Bidding for new funds continued while innovative funding options are explored to bolster our operations, whilst ensuring we adhere to our guiding principles and mission. We constantly monitor our reserves and ensure they are appropriate, with any excess being directed back to our core operations. It is important to maintain the right level of reserves to ensure the financial health and security of the organisation but also that the maximum amount of funding goes into our frontline services.

External Risks – The Board regularly reviews the external risks to the organisation including monitoring the local and national areas we operate in. The Board looks to ensure we are ready for any changes and able to take advantage of any new opportunities that may arise. This includes ensuring our credibility with other organisations and our local community as well effectively dealing with any issue that may threaten our credibility and reputation. There is a critical incident policy in place so any risk identified by any person can be quickly passed on to a senior level for action as required. The Board understand the need for CSW to be seen by others as the competent, trustworthy and effective organisation it clearly is.

Compliance Risk Summary - For CSW to continue to work effectively and be a trusted partner we need to ensure we comply with all necessary laws, regulations and standards to operate as a charitable organisation. Our desire is to exceed standards where it is practical to do so. CSW is registered with the Information Commissioner's Office (ICO), ensuring compliance with data protection regulations. CSW recognises the need to review, and upgrade where necessary, our IT security; we have invested significant time and resources into this and have this year been again recertified Cyber Essentials Plus certified compliant. This has cemented our ability to share information securely with other organisations (e.g. Ministry of Justice, His Majesty's Prison and Probation Service, Local Authorities) and ensure we have secure data storage. There have been no data breach, GDPR failures or loss of any sensitive information this year; trust we keep all our partners information secure is vital to our work.

FUTURE PLANS

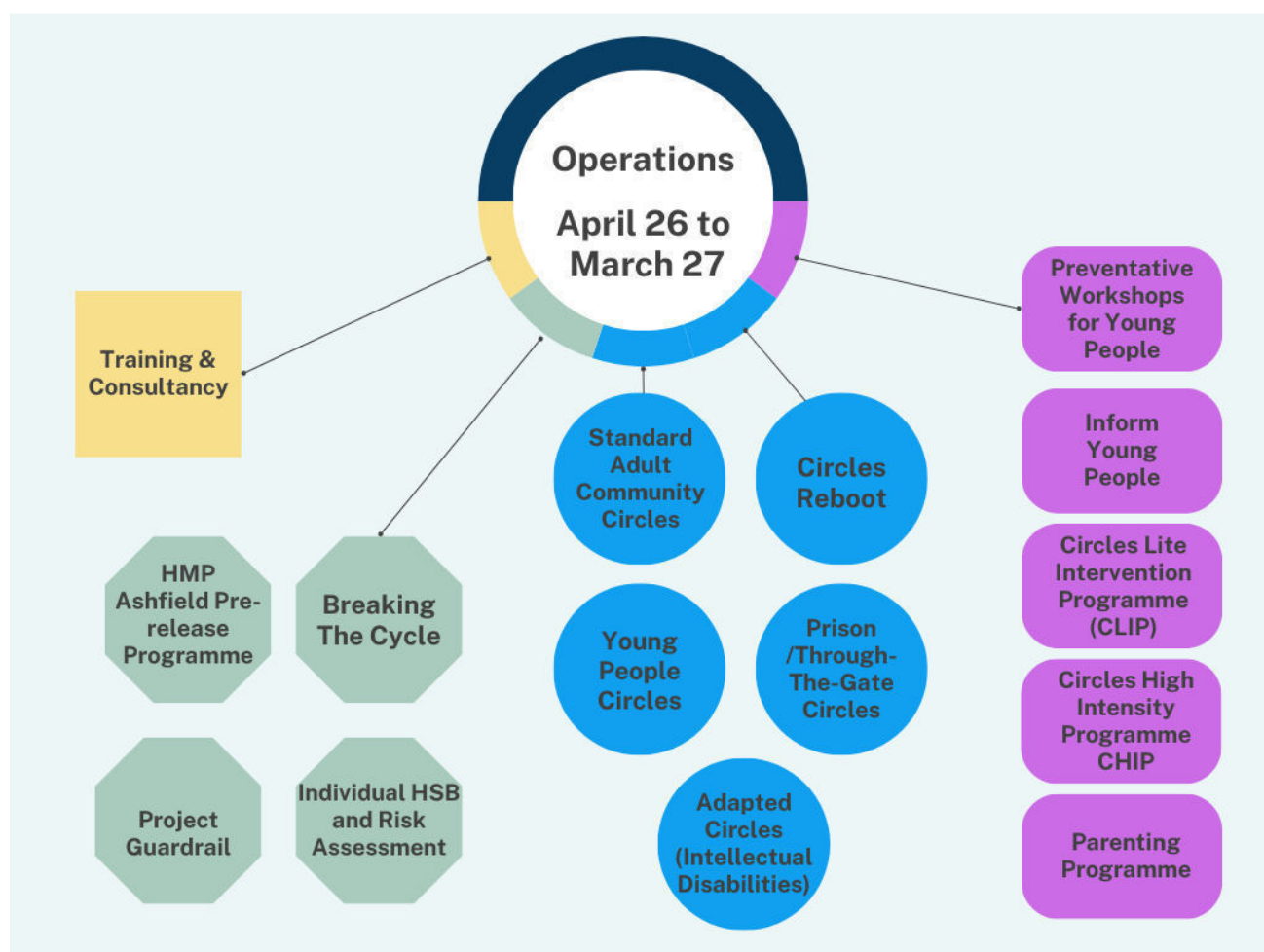
The Charity continues to develop and be sustained. We are passionate in our desire to impact positively on the lives of people who have sexually harmed as part of their desistance journey, thereby making an important contribution to the prevention of sexual abuse in south west communities. We are keen to support young people with problematic or harmful sexual behaviour in order that they can be diverted from the criminal justice system, maturing into well-adjusted adults. We are committed to growing our provision for those secondary victims (e.g. non-offending partners) who are impacted but who often go unheard and unsupported. We also want to grow our work in the two South West prisons that exclusively accommodate men convicted of sexual offences (HMP Ashfield and HMP The Verne). In addition, imparting our knowledge and expertise in this field to other professionals through specialist training and consultancy serves to educate, promoting greater understanding and contributing to a more effective multi-agency workforce.

The outlook for the next 12 months is good. We are excited about plans for 2026-27, including:

- Providing many more CoSA across the region, including MoJ CoSA Contract Year 4 providing CoSA in South West England for People on Probation
- Continued delivery of our HMP Ashfield pre-release programmes and Through-the-Gate CoSA
- Continuing to support Safer Plymouth (Community Safety Partnership) to create the conditions for a community prevention service (Project Guardrail)
- Continued development and delivery of our services for young people and families including CLIP, Inform Young People and Breaking the Cycle, including impact measurement. New for 2026-27 we will be developing a more intensive offer for young people with HSB, and a new parenting programme.
- Providing specialist harmful sexual behaviour and risk assessments for local authorities
- Launching our new strategic plan.

CSW Operations 2026-27

The diagram below shows CSW's planned operations for 2026-27, a combination of commissioned, contracted and grant-funded service. Some provision is fully funded, some requires match-funding to release secured funds, and some is 'spot purchased', becoming available as new funds are sourced.



Income Generation and Added Value

We are proud of our achievements in relation to income generation but this remains a constant challenge: increasingly more time is dedicated to income generation and fundraising and, despite our best attempts, full cost recovery is rare. Many Trusts and Foundations want to fund innovation rather than core costs or 'more of the same' and we have diversified in some respects to maximise this potential. However, our experience suggests that overall there is less availability of funding for our 'core work' and increasing competition for scarce resources.

We have secured funding through to 2028 from two of the five South West OPCCs (Dorset, Devon and Cornwall) but support appears unlikely at this stage from Gloucestershire, Wiltshire, Avon and Somerset.

The abolition of OPCCs with effect from May 2028 was announced in November 25 with indications that savings will be reinvested into neighbourhood policing. This is likely to have significant impact on our

work, particularly in Dorset, Devon and Cornwall over the coming years. As yet there is as yet no clarity about what bodies will pick up the work of the OPCCs, and if there will be similar funding support for CSW going forward.

Managing Growth and Sustainability

We do not underestimate the challenge of sustaining our work in the current climate. We are committed to ensuring that our staff and volunteers are provided with an infrastructure fit for purpose and the support they need to ensure they deliver the best service possible.

The 'staff well-being' package introduced a couple of years ago continues to be well received – this includes independent 'emotional well-being' support for all staff, occasional away days and a rewards and benefits platform. The latter is also available to our volunteers.

Attracting sufficient volunteers in the right locations at the right time has become increasingly challenging. There has been a steady decline in volunteering in the criminal justice sector over the last 10 years or so, compounded by the pandemic. In response we are constantly refreshing our volunteer recruitment strategy and have increased our investment in volunteering this year to meet the significant increase in the number of CoSA coordinated.

As we move into the new financial year, frequent review and adjustment of our sustainability strategy is absolutely key in order to ensure that services can be maintained and the Charity is in as stable position as possible in a constantly changing environment.

ACKNOWLEDGEMENT AND THANKS

Our 2025-26 achievements have been reliant on our partnerships with, and support from, a growing number of trusts and foundations, statutory and voluntary organisations and understanding individuals. Alongside enormous thanks to our volunteers for their time and expertise, we wish to thank sincerely the following donors:

- Avon & Somerset Police & Crime Commissioner
- BANES NHS ICB (Community Learning Disabilities Team)
- Catch22
- Circles UK (from National Philanthropic Trust UK)
- Devon & Cornwall Police & Crime Commissioner
- Dorset Council
- Dorset Police & Crime Commissioner
- Garfield Weston
- Herbert Ward Charity
- Lloyds Bank Foundation
- National Lottery Community Fund
- Ministry of Justice
- Plymouth City Council
- Sir James Reckitt Charity
- AB Charitable Trust
- The Bromley Trust
- The Forrester Family Trust

(This list does not include new donors for the year 2026-27)

Alongside the above support, we have appreciated donations from individual volunteers, members of the public and Quaker groups who share our vision. We are also grateful for in-kind support received from many community groups who have promoted and supported our work in various ways.

TRUSTEES' RESPONSIBILITIES

The Trustees (who are also the Directors of Circles South West Limited for the purposes of company law) are responsible for preparing the report of the Trustees and the financial statements in accordance with applicable law and Financial Reporting Standards applicable in the UK and Republic of Ireland (FRS102).

Company law requires the Trustees to prepare financial statements for each financial year, which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the net income or expenditure of the charitable company for that period. In preparing those financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- observe the methods and principles in the Charities SORP;
- state whether applicable UK accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in operation.

The Trustees are responsible for keeping proper accounting records, which are such as to disclose, with reasonable accuracy, the Charity's financial position at any time and to enable the Trustees to ensure that the accounts comply with the Charities Act 2011, the Charity (Accounts and Reports) Regulations 2008 and the provisions of the Charity's constitution. They are also responsible for safeguarding the Charity's assets and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Trustees' report has been prepared in accordance with the special provisions relating to small companies within Part 15 of the Companies Act 2006.

Approved by the Board of Trustees on and signed on its behalf by:

.....
Professor Kieran McCartan (Chair)

**CIRCLES SOUTH WEST
(A COMPANY LIMITED BY GUARANTEE)
INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES
FOR THE PERIOD ENDED 31 MARCH 2026**

I report to the charity Trustees on my examination of the accounts of Circles South West (the Company) for the year ended 31 March 2026 which are set out on pages 25-34.

Responsibilities and basis of report

As the charity trustees of the Company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your Charity's accounts carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

Independent examiner's statement

Since the company's gross income exceeded £250,000 your examiner must be a member of a body listed in section 145 of the 2011 Act. I confirm that I am qualified to undertake the examination because I am a member of Institute of Chartered Accountants in England and Wales, which is one of the listed bodies.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

(1) accounting records were not kept in respect of the Company as required by section 386 of the 2006 Act; or

(2) the accounts do not accord with those records; or

(3) the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair' view which is not a matter considered as part of an independent examination; or

(4) the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities [applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)].

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

This report is made solely to the Company's Trustees, as a body, in accordance with Part 4 of the Charities (Accounts and Reports) Regulations 2008. My work has been undertaken so that I might state to the Company's Trustees those matters I am required to state to them in an Independent examiner's report and for no other purpose. To the fullest extent permitted by law, I do not accept or assume responsibility to anyone other than the Company and the Company's Trustees as a body, for my work or for this report.

J Fletcher FCA
Fletcher & Partners
Chartered Accountants
Crown Chambers
Bridge Street
Salisbury
SP1 2LZ

Date:

**CIRCLES SOUTH WEST
(A COMPANY LIMITED BY GUARANTEE)
STATEMENT OF FINANCIAL ACTIVITIES
INCORPORATING AN INCOME AND EXPENDITURE ACCOUNT
FOR THE YEAR ENDING 31 MARCH 2026
COMPANY REGISTRATION NO. (ENGLAND AND WALES) 07369778**

		2026			2025
		Unrestricted funds	Restricted funds	Total	Total
		£	£	£	£
INCOME FROM					
	Notes				
Donations and Legacies					
Grants					
Private Sector	2a	144,148	54,831	198,979	129,500
Public Sector	2a	28,203	224,499	252,702	348,947
Donations	2b	120	-	120	116
Investments					
Bank and deposit interest	2c	-	-	-	-
Other incoming resources	2d	43,677	78,092	121,769	69,678
TOTAL		216,148	357,422	573,570	548,241
EXPENDITURE ON					
Charitable activities	3	117,383	425,346	542,729	552,117
TOTAL		117,383	425,346	542,729	552,117
NET INCOME/(EXPENDITURE) BEFORE OTHER RECOGNISED GAINS AND LOSSES		98,765	(67,924)	30,841	(3,876)
Transfer between funds	8	(83,142)	83,142	-	-
NET MOVEMENT IN FUNDS		15,623	15,218	30,841	(3,876)
RECONCILIATION OF FUNDS:					
Total funds brought forward		34,127	44,738	78,865	82,741
Total funds carried forward		49,750	59,956	109,706	78,865

The statement of financial activities includes all gains and losses in the period. All income and expenditure derives from continuing activities.

CIRCLES SOUTH WEST
(A COMPANY LIMITED BY GUARANTEE)
BALANCE SHEET
AS AT 31 MARCH 2026
COMPANY REGISTRATION NO. (ENGLAND AND WALES) 07369778

	Notes	2026	2025
FIXED ASSETS	10	2,514	3,681
		<u>2,514</u>	<u>3,681</u>
CURRENT ASSETS			
Debtors	4	83,416	51,514
Cash at bank and in hand		155,038	111,936
		<u>238,454</u>	<u>163,450</u>
LIABILITIES			
Creditors falling due within one year	5	(131,262)	(88,266)
Net current assets		107,193	75,184
Total net assets		<u>109,707</u>	<u>78,865</u>
THE FUNDS OF THE CHARITY			
Unrestricted Funds	7	49,750	34,127
Restricted Funds	8	59,956	44,738
TOTAL CHARITY FUNDS		<u>109,706</u>	<u>78,865</u>

The Trustees consider that the company is entitled to exemption from the requirement to have an audit under the provisions of section 477 of the Companies Act 2006 ("the Act") and members have not required the company to obtain an audit for the year in question in accordance with section 476 of the Act.

The Trustees acknowledge their responsibilities for complying with the requirement of the Companies Act 2006 with respect to accounting records and the preparation of financial statements.

The financial statements have been prepared in accordance with the provisions available to companies subject to the small companies regime.

The financial statements were approved and authorised by the Trustees below.

Approved by the board of trustees on _____ and signed on its behalf by:

Dr Kieran McCartan (Chair)

CIRCLES SOUTH WEST
(A COMPANY LIMITED BY GUARANTEE)
CASH FLOW STATEMENT
FOR THE YEAR ENDING 31 MARCH 2026
COMPANY REGISTRATION NO. (ENGLAND AND WALES) 07369778

	2026	2025
	£	£
<i>Cashflows from Operating Activities</i>		
Net Cash provided by Operating Activities	44,296	(9,272)
<i>Cashflows from Investing Activities</i>		
Purchase of property, plant and equipment	(1,194)	(2,624)
Net Cash provided by Investing Activities	(1,194)	(2,624)
Net Change in cash and cash equivalents in the period	43,102	(11,896)
Cash and cash equivalents at the beginning of the period	111,936	123,832
Cash and cash equivalents at the end of the period	155,038	111,936
Net Change in cash and cash equivalents in the period	43,102	(11,896)

Notes to Cashflow Statement

Reconciliation of net income to net cash flows from operating activities

	2026	2025
	£	£
Net income for the reporting period	30,841	(3,876)
Adjustments for:		
Depreciation	2,361	2,337
(increase)/decrease in debtors	(31,902)	(41,603)
Increase/(decrease) in creditors	42,996	33,870
Net cash provided by operating activities	44,296	(9,272)

Analysis of cash and cash equivalents

	2026	2025
	£	£
Cash in hand and at bank	155,038	111,936
Total cash and cash equivalents	155,038	111,936

**CIRCLES SOUTH WEST
(A COMPANY LIMITED BY GUARANTEE)
NOTES TO THE ACCOUNTS
FOR THE YEAR ENDING 31 MARCH 2026**

Note

1 ACCOUNTING POLICIES

a. Basis of preparing the financial statements

Circles South West meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy notes.

These accounts (financial statements) have been prepared using the historical cost convention except any items disclosed in the accounting policies as being shown at fair value and are presented in sterling, which is the functional currency of the entity. Balances within the accounts have been rounded to the nearest £1. The accounts are prepared under the historical cost convention, in accordance with the Statement of Recommended Practice: Accounting and Reporting by Charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the United Kingdom and the Republic of Ireland (FRS 102) and the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102) and the Companies Act 2006.

b. Preparation of the accounts on a going concern basis

The Trustees consider that there are no material uncertainties about the charity's ability to continue as a going concern.

c. Company status

The charitable company is a private company limited by guarantee incorporated in England and Wales with the registered number 07369778. The members of the charity are the Trustees named on page 1. The registered office is Crown Chambers, 12 Bridge Street, Salisbury SP1 2LX

In the event of the company being wound up, the liability in respect of the guarantee is limited to £10 per member of the company.

d. Fund accounting

Funds held by the charity fall into the following categories:

(i) Unrestricted general funds:

These are funds which can be used, at the discretion of the Trustees, in accordance with the charitable objectives of the charity and which have not been designated for other purposes.

(ii) Unrestricted designated funds:

These are funds which have been designated for particular future projects

(iii) Restricted funds:

These are funds that can only be used by the charity for particular purposes. Restrictions arise either when they are specified by the donor or when funds are raised for a specific purpose.

**CIRCLES SOUTH WEST
(A COMPANY LIMITED BY GUARANTEE)
NOTES TO THE ACCOUNTS
FOR THE YEAR ENDING 31 MARCH 2026**

e. Income

Income is recognised when the charity has entitlement to it, it is certain that the income will be received, and its monetary value can be measured with sufficient reliability.

Grants and donations for specific purposes are accounted for as receivable and are treated as forming restricted funds

f. Expenditure

Expenditure is recognised on an accruals basis as a liability is incurred. Contractual arrangements and performance related grants are recognised as services are supplied. Costs of generating funds are those costs incurred in attracting voluntary income. Charitable activities comprise those costs incurred by the charity in the delivery of its activities and services for its beneficiaries. It includes both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to support them.

g. Charitable activities

Charitable expenditure includes all expenditure directly related to the objects of the charity and governance and other support costs

h. Governance costs

These costs represent the costs incurred by the charity in respect of management and administrative expenditure and compliance with statutory and legal requirements

i. Tangible fixed assets

Tangible fixed assets costing over £250 are capitalised. Assets costing less than this are written off on purchase. Depreciation is provided at rates calculated to write off the cost of each asset over its expected useful life.

j. Debtors

Debtors are measured at the amounts the charity anticipates it will receive from a debt or the amount it has paid in advance for goods or services.

k. Cash at bank and in hand

Cash at bank and in hand includes cash and cash on deposit.

l. Liabilities

Liabilities are measured at the amounts the charity anticipates it will pay to settle a debt or the amount it has received as an advance payment for goods or services it must provide.

m. Financial Instruments

The charity only has financial assets and liabilities of a kind that qualify as financial instruments. They are initially recognised at transaction value and subsequently measured at their settlement value.

n. VAT

Income and expenditure is stated gross of VAT as it is not recoverable. CSW is not registered for VAT.

**CIRCLES SOUTH WEST
(A COMPANY LIMITED BY GUARANTEE)
NOTES TO THE ACCOUNTS
FOR THE YEAR ENDING 31 MARCH 2026**

Note

2 INCOME - by fund

	2026			2025		
	Unrestricted funds	Restricted funds	Total	Unrestricted funds	Restricted funds	Total
	£	£	£	£	£	£
a. Grants						
Private sector	144,148	54,831	198,979	57,610	71,890	129,500
Public sector	28,203	224,499	252,702	27,101	321,846	348,947
	172,351	279,330	451,681	84,711	393,736	478,447
b. Donations	120	-	120	116	-	116
c. Bank/Deposit Interest	-	-	-	-	-	-
d. Other income	43,677	78,092	121,769	29,928	39,750	69,678
Total income	216,148	357,422	573,570	114,755	433,486	548,241

3 EXPENDITURE ON CHARITABLE ACTIVITIES

	2026			2025		
	Unrestricted funds	Restricted funds	Total	Unrestricted funds	Restricted funds	Total
	£	£	£	£	£	£
Rehabilitation of offenders						
Direct costs		411,248	411,248	-	422,353	422,353
Governance costs		14,098	14,098	-	13,076	13,076
External training and overheads						
Direct costs	111,473		111,473	109,406	-	109,406
Governance costs	5,910		5,910	7,282	-	7,282
	117,383	425,346	542,729	116,688	435,429	552,117

Governance costs

	2026	2025
	£	£
Finance management and bookkeeping costs	16,572	15,689
Accountancy charges	1,258	2,900
Independent examination fee	1,300	1,260
Trustees Meeting expenses	878	509
	20,008	20,358

**CIRCLES SOUTH WEST
(A COMPANY LIMITED BY GUARANTEE)
NOTES TO THE ACCOUNTS
FOR THE YEAR ENDING 31 MARCH 2026**

Note

4 DEBTORS

	2026	2025
	£	£
Trade Debtors	80,865	30,304
Prepayments & Accrued Income	2,551	21,210
	83,416	51,514

5 CREDITORS

	2026	2025
	£	£
Trade creditors	14,417	12,098
Taxation and Social Security	10,005	9,567
Other Creditors	-	47
Accruals	1,740	1,740
Deferred income	105,100	64,814
	131,262	88,266

Deferred Income

	2026	2025
	£	£
Balance at 1 April 2025	64,814	34,813
Amounts released to income	(64,814)	(34,813)
Amounts deferred in the year	105,100	64,814
	105,100	64,814

Deferred income comprises funding received during the year to be recognised as incoming resources in 2026-27. £9,312 (2025 £3,092) related to unrestricted funds and £95,788 (2025 £60,912) to restricted funds

6 ANALYSIS OF STAFF COSTS

	2026	2025
	£	£
Salaries and wages	366,755	378,040
Social security costs	35,667	32,592
Pension costs	12,184	13,181
Total	414,606	423,813

One employee received emoluments between £60,000 - £70,000 (2025 1).

The average monthly headcount was 13.5 (2025 12).

During the year, no Trustee received remuneration or benefits in kind (2025 £nil).

During the year 4 Trustees (2025 2) were reimbursed £368 (2025 £327) for travel and expenses.

The key management personnel of Circles South West are the Chief Executive Officer and Operations Manager. The total employee benefits of the key management personnel (including Employer's pension and NIC payments) were £111,178 (2025 £105,770). The total paid to the CEO, Ms Jo Burden, during the year (excluding Employer's pension and NIC payments) fell within the CSW Pay Structure bracket £53,500 - £68,209 (2025 £53,500 - £63,500)

All staff costs are divided among the operational funds according to staff time expended.

**CIRCLES SOUTH WEST
(A COMPANY LIMITED BY GUARANTEE)
NOTES TO THE ACCOUNTS
FOR THE YEAR ENDING 31 MARCH 2026**

Notes

**7 UNRESTRICTED FUNDS
2026**

	Balance at 1 April 2025	Movement in funds Income	Expenditure	Transfers between funds	Balance at 31 March 2026
General Fund	34,127	216,148	(117,383)	(83,142)	49,750
Designated fund	-	-	-	-	-
	34,127	216,148	(117,383)	(83,142)	49,750

2025

	Balance at 1 April 2024	Movement in funds Income	Expenditure	Transfers between funds	Balance at 31 March 2025
General Fund	40,349	114,755	(116,688)	(4,289)	34,127
Designated fund	13,911	-	-	(13,911)	-
	54,260	114,755	(116,688)	(18,200)	34,127

**8 RESTRICTED FUNDS
2026**

	Balance at 1 April 2025	Movement in funds Income	Expenditure	Transfers between funds	Balance at 31 March 2026
Rehabilitation of Offenders:					
Young People's Services	11,813	50,479	(101,203)	64,942	26,031
Adapted Circles	-	3,400	(3,400)	-	-
Reboot Circles	-	33,444	(33,444)	-	-
HMP Ashfield	-	79,092	(57,217)	-	21,875
Devon & Cornwall Circles	13,200	48,700	(68,050)	18,200	12,050
Wiltshire Circles	19,725	1,200	(20,925)	-	-
Ministry of Justice Circles	-	141,107	(141,107)	-	-
	44,738	357,422	(425,346)	83,142	59,956

2025

	Balance at 1 April 2024	Movement in funds Income	Expenditure	Transfers between funds	Balance at 31 March 2025
Rehabilitation of Offenders:					
Young People's Services	19,125	111,420	(118,732)	-	11,813
Adapted Circles	5,156	-	(23,356)	18,200	-
Reboot Circles	-	31,350	(31,350)	-	-
HMP Ashfield	-	39,750	(39,750)	-	-
Gloucestershire Circles	-	25,000	(25,000)	-	-
Devon & Cornwall Circles	2,400	32,942	(22,142)	-	13,200
Wiltshire Circles	1,800	26,388	(8,463)	-	19,725
Ministry of Justice Circles	-	166,636	(166,636)	-	-
	28,481	433,486	(435,429)	18,200	44,738

All Unrestricted sums were consolidated into a General Fund at year-end, leaving the General Fund at £49,750. Of this, the Trustees declared £42,271 as a formal Reserve, leaving £7,479 as free funds.

**CIRCLES SOUTH WEST
(A COMPANY LIMITED BY GUARANTEE)
NOTES TO THE ACCOUNTS
FOR THE YEAR ENDING 31 MARCH 2026**

9 SUMMARY OF FUNDS

	Balance at 1 April 2025	Movement in funds Income	Expenditure	Transfers between funds	Balance at 31 March 2026
General Fund	34,127	216,148	(117,383)	(83,142)	49,750
Restricted fund	44,738	357,422	(425,346)	83,142	59,956
	78,865	573,570	(542,729)	-	109,706

	Balance at 1 April 2024	Movement in funds Income	Expenditure	Transfers between funds	Balance at 31 March 2025
General Fund	40,349	114,755	(116,688)	(4,289)	34,127
Designated Fund	13,911	-	-	(13,911)	-
Restricted fund	28,481	433,486	(435,429)	18,200	44,738
	82,741	548,241	(552,117)	-	78,865

Restricted fund purposes:

Circles of Support and Accountability in Dorset, Wiltshire, Devon & Cornwall are for adults who have been convicted of serious sexual offences who have been assessed as medium to very high risk of re-offending/causing serious harm.

The non-location specific projects provide Circles of Support and Accountability for younger people (Young People's Service), and for adults with intellectual difficulties (Adapted Circles).

Circles Reboot is designed for adults (low to medium risk with high need) who have been convicted of internet offences involving indecent images of children.

HMP Ashfield exclusively accommodates adult men convicted of sexual offences. This private prison is managed by Serco who subcontracts CSW to provide a pre-release programme and 'through-the-gate' Circles.

Ministry of Justice Circles are Circles commissioned by the Ministry of Justice for referrals from the Probation Service South West of adults who meet strict eligibility criteria.

Funds received in the year specifically for 2026-27 are included in deferred income (Note 5)

**CIRCLES SOUTH WEST
(A COMPANY LIMITED BY GUARANTEE)
NOTES TO THE ACCOUNTS
FOR THE YEAR ENDING 31 MARCH 2026**

10 Tangible Fixed Assets

COST

B/F	7,725
Additions	1,194
C/F	8,919

DEPRECIATION

B/F	(4,044)
Charge for year	(2,361)
C/F	(6,405)

NET BOOK VALUE

B/F at 1/4/2025	3,681
C/F at 31/3/2026	2,514

11 ANALYSIS OF NET ASSETS BETWEEN FUNDS

	Unrestricted funds	Restricted funds	Total 2026
2026			
Fixed Assets	2,514	-	2,514
Trade Debtors	-	80,865	80,865
Prepayments & Accrued Income	2,551	-	2,551
Cash at bank and in hand	62,914	92,124	155,038
Current liabilities	(18,229)	(113,033)	(131,262)
	49,750	59,956	109,706
2025			
Fixed Assets	3,681	-	3,681
Trade Debtors	-	30,304	30,304
Prepayments & Accrued Income	2,551	18,659	21,210
Cash at bank and in hand	55,249	56,687	111,936
Current liabilities	(27,354)	(60,912)	(88,266)
<i>Total</i>	<i>34,127</i>	<i>44,738</i>	<i>78,865</i>

12 RECOGNITION OF INCOME

Income is recognised when the charity is entitled to it and not when it incurs the related expense.
Unspent income for specific expenditure is carried forward as restricted funds.
If the income were to be recognised so that it was matched to the expenditure within the accounts, the income for the year would have been as follows:

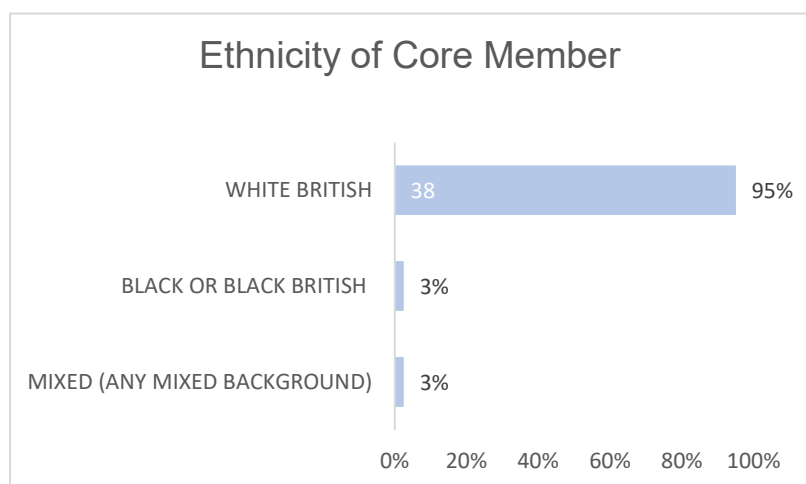
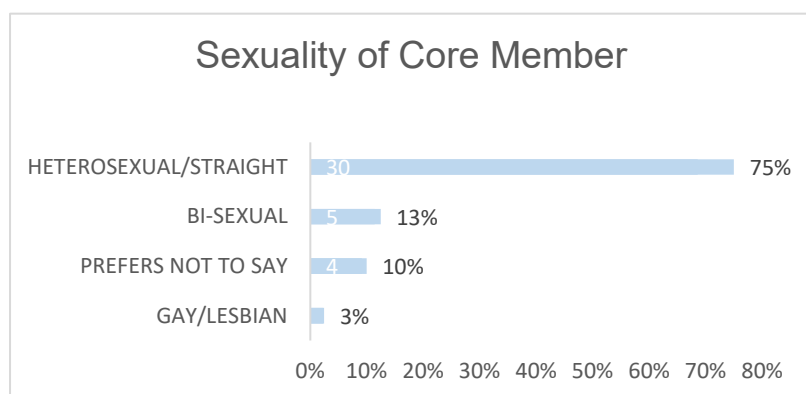
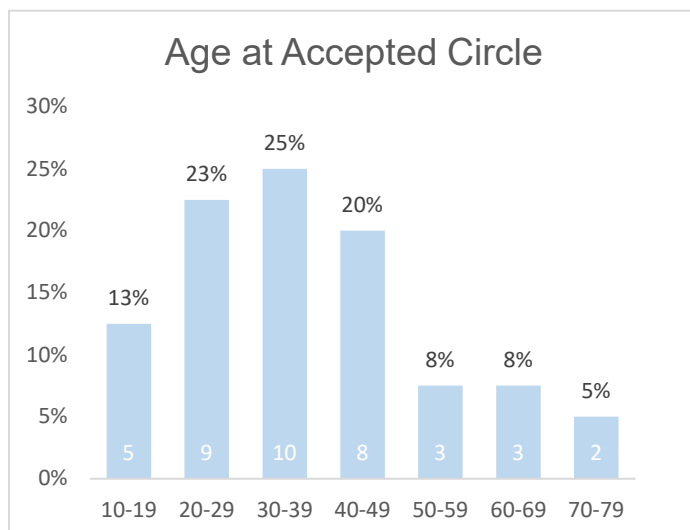
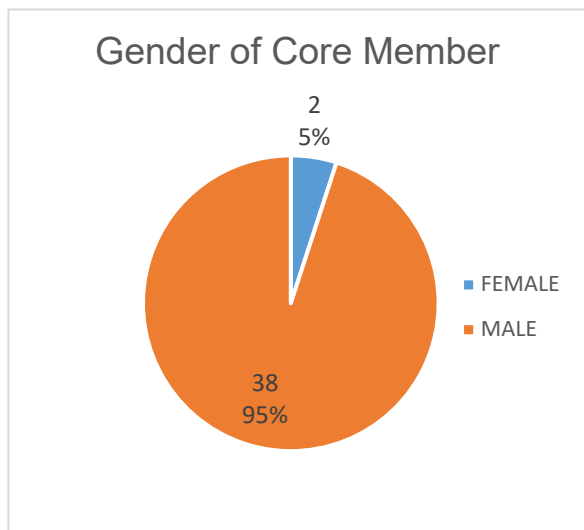
	2026	2025
	£	£
Pro forma income	493,538	497,171

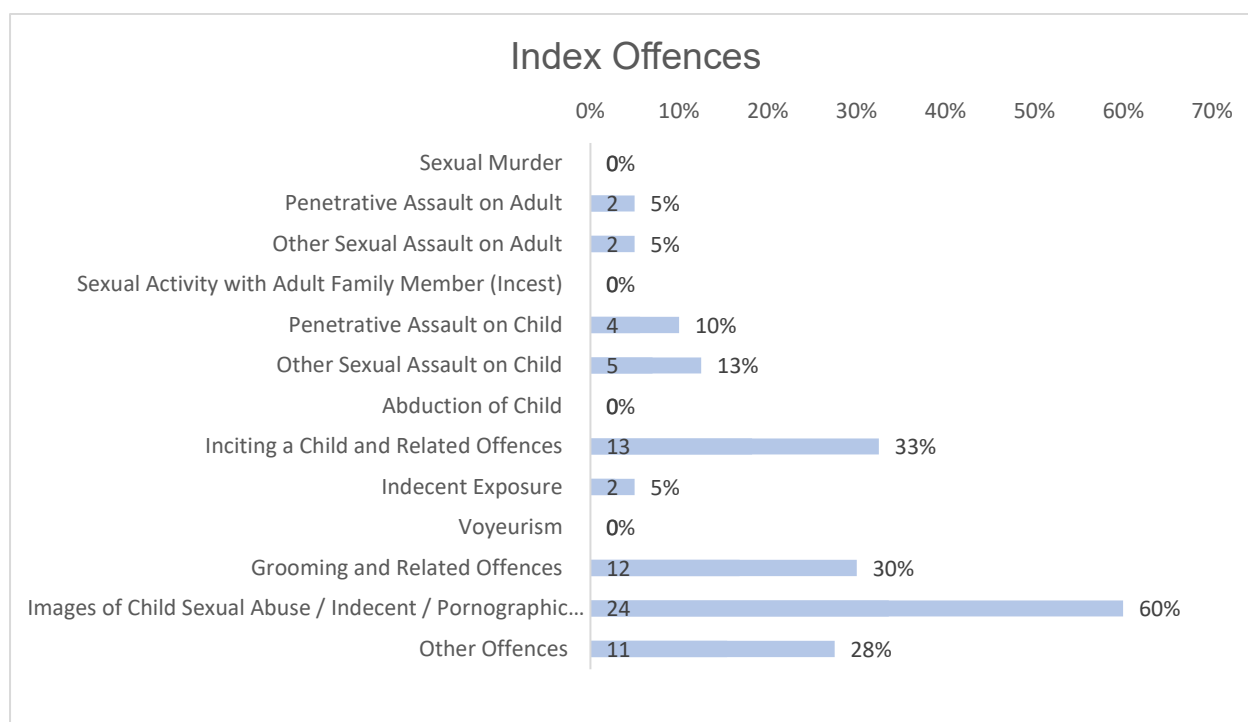
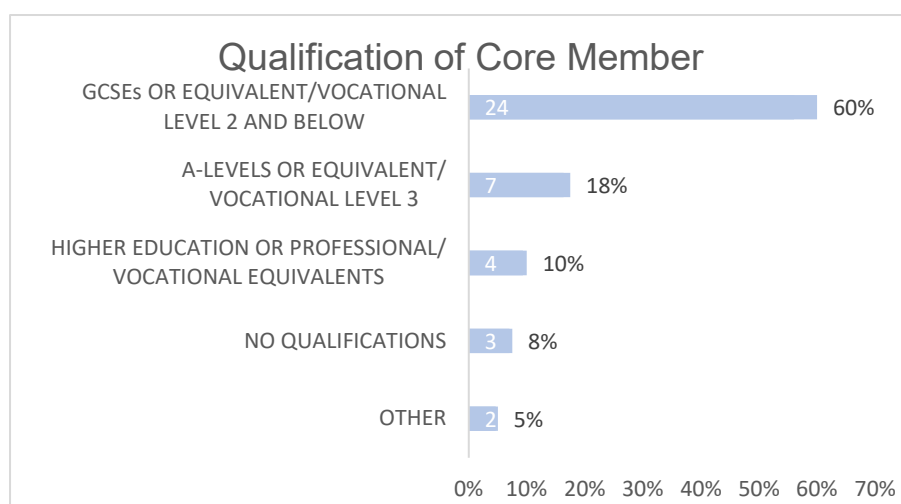
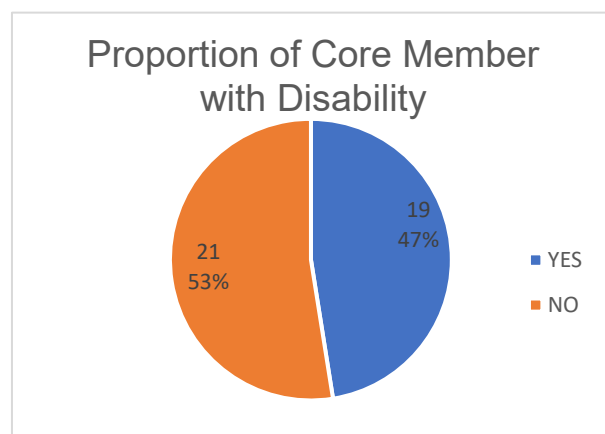
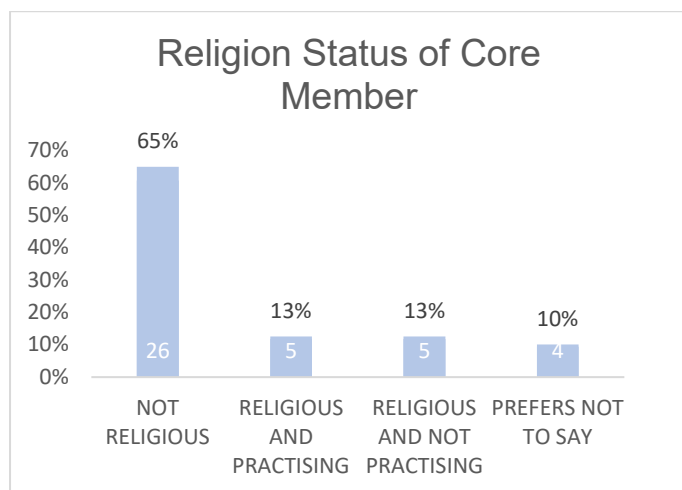
13 RELATED PARTY TRANSACTIONS

There were no related party transactions during the year

APPENDIX 1 Core Member Demographic and Index Offence Data

The following charts provide a snapshot of aggregate demographic and criminogenic data relating to 40 core members involved in 40 new Circles that started between April 2025-March 2026:





APPENDIX 2 Independent Evaluation

“Circles of Support and Accountability are an important part of a community-led, strengths-based and restorative approach to reducing the risk of future sexual abuse.” Research in Practice

For the 5 years between 2017-2022, [Research in Practice](#) independently evaluated CoSA, with ethics approval from His Majesty’s Prison & Probation Service (HMPPS) National Research Committee (NRC). The full final report was published in 2023. It can be downloaded at this link [CSW CoSA 5 year Evaluation by Research in Practice Feb23](#) and the findings are summarised below (excerpt from Blog by Lead Researcher, 2023):

The evaluation highlights the statistically significant impact of CoSA in reducing dynamic risk factors associated with sexual recidivism over the life of a CoSA, including sexual interests, offence related attitudes, relationships and self-management. Dynamic risk is impacted by protective factors such as employment and accommodation status, community connectivity and involvement in positive activities as well as risk factors such as social isolation and emotional loneliness, all of which are addressed by CoSA. Data for each Circle is collected at multiple time points, using multiple tools and from multiple stakeholders, providing a comprehensive data set.

Methodology

Understanding the effectiveness of circles presents a challenge to research given (1) the complexity of sexual offending and the varying underlying causes, and (2) the difficulty of collecting the required quantity of reliable evidence. To address these challenges, the evaluation looked at previous research into circles and other restorative approaches, the existing data available, and Research in Practice worked with Circles South West stakeholders to develop a clear evaluation plan.

Both new and existing data sources were used, including: routine data collection; risk reviews of the core members; bespoke questionnaires designed by Research in Practice; and a range of validated psychometric tools relating to wellbeing and loneliness. Over 5 years, the evaluation looked at 131 circles, of which 65 circles were ‘complete’ in an evaluation sense (contributing data at the start, middle and end of the circle). The dataset included 1750 completed questionnaires from a variety of stakeholders including coordinators, core members, volunteers and parents/carers (for the young person circles).

To analyse the data collected, a custom computer programme was written. This allocated thousands of individual questions and answers against a framework related to dynamic risk developed by the evaluation in partnership with Circles South West coordinators, volunteers and stakeholders.

Findings

The research highlighted several key findings, the foremost of which was that in over three quarters of circles, the core member made progress in areas of their dynamic risk. These included improvements in wellbeing, loneliness, social support, careful decision making and managing thoughts and behaviours. For example, in standard circles, 85% reported improved wellbeing; this rose to 92% in circles for those leaving prison. In standard circles, 80% reported improved careful decision making, while 93% of circles for people with intellectual disabilities reported improved management of thoughts and behaviour. The young person circles reported 76% improved management of thoughts and behaviour, with 93% of parents and carers reporting reduction in perceived risk. Qualitative feedback from core members highlighted the

differences that circles made to their lives, including giving them a space to talk openly and improving their confidence to engage in pro-social behaviours. The full report and research summaries are available on the Circles South West website (as per the above link).

As well as the impact that CSW volunteers have had on core members' lives and risk of reoffending / further harmful sexual behaviour, the evaluation also highlighted the contribution to the local economy through the many hours of direct and indirect volunteering time through circle meetings, planning and training. As well as the financial value (estimated at between £45,000 and £81,000 per year to the local economy), the evaluation identified that volunteers supported their own professional and personal development, such as attaining skills relevant for their work in probation and psychology. This group of volunteers represents a community asset in terms of their experience and skills in restorative work with offenders and their strengths-based approach to prevent further offending.

The data were also analysed to investigate a challenging area of reliability in criminological research: *how can we trust that the responses of people at risk of offending are a reliable marker of ongoing risk?*

Evaluation data showed that the responses to questionnaires from different stakeholders were broadly in agreement with each other across a range of different categories of risk, meaning that the responses of core members in their questionnaires were generally corroborated by the volunteers who worked with them and the professional coordinators. Research in Practice also found a strong positive correlation between an externally validated loneliness questionnaire (the UCLA Loneliness Scale; Hughes et al., 2004) and several other factors of risk, suggesting that self-reported loneliness is a useful indicator of wider dynamic risk. In summary, Research in Practice states that Circles are a really important part of the wider system, providing community led, strengths-based, restorative approaches to reducing sexual harm in communities.

Conclusion

This evaluation is one of the largest single evaluations of the CoSA approach, particularly in terms of the volume of data collected and analysed. It demonstrates not only the value of circles in the South West of England, but also the dedication of CSW to evidence informed practice. This research did not carry out randomised trials or quasi-experimental methods, due to limitations in access to the wider offending data required. However, using a mixed methods approach, the evaluation of Circles South West has clearly shown the value of CoSA to core members and local communities, as well as contributing to the evidence base of CoSA more widely, including on suitable evaluation approaches in this space.

"Circles provide a source of positive support, particularly when other support might have fallen away... due to core members' challenging behaviour, their past actions, or their own difficulties with self-esteem and well-being... The circle presents a reliable and consistent structure in their lives that has shown to be supportive in establishing longer term and more permanent changes" Research in Practice

"Partners in prison, probation and youth services have a positive view of this work, and CSW are complementing wider work in the criminal justice sector. CoSA are an important part of a community-led, strengths-based and restorative approach to reducing the risk of future sexual abuse" Research in Practice

APPENDIX 3 CoSA Case Studies

CASE STUDY (1) YP – young person

YP, a 17 year old young man, was referred to Circles from a specialist therapeutic residential placement for young men with harmful sexual behaviour (HSB). He had completed a two year intervention and was returning to live with family. YP had previously engaged in a number of incidents of HSB with vulnerable same aged peers.

YP was adopted aged two following significant trauma and neglect. He had diagnoses of ADHD and Autistic Spectrum Disorder and a history of self-harm.

Circle action plan: help develop YP's independence skills; help develop YP's social / relationship skills; support YP to engage with College; help YP avoid further HSB.

The Circle comprised 4 volunteers, (three females and one male) and ran for 12 months. Overall the volunteers contributed 105 hours of direct contact time with YP and 124 hours of indirect time for travel, training and supervision. Most weeks the Circle met at cafes and at other times the Circle engaged in activities such as bowling and mini golf. They met on 32 occasions, plus reviews with the Coordinator and Outer Circle.

Initially YP struggled with relationships at College and at home. The Circle worked hard to develop positive relationships with YP. They caught the bus with him to Circle meetings, helping him develop independence skills, confidence and self-esteem. The Circle supported YP to join a gym and encouraged healthy eating. The Circle Coordinator collaborated with YP and professionals to develop a Safety Plan, supporting YP's adherence to this.

By the end of the Circle, YP had successfully completed College and was planning to return next term. His parents noted a more positive outlook and improvements with improved emotional management and apologising when he got things wrong. YP had made a good friend at College and was confident using buses.

YP's mother said: *'We are very grateful to the Circle for all their input over the past year. We feel that YP has benefited greatly from the experience – particularly in regard to managing relationships'.*

CASE STUDY (2) CM (adult)

CM was a serving prisoner at an open prison when his prison offender manager spoke to him about CoSA having seen a presentation about our prison/through the gate Circles.

CM (63 years) was sentenced to 8 years imprisonment for (historic) offences of indecent assault and gross indecency committed against his 7 year old daughter (she disclosed the offences in her 20's). Prior to these matters coming to light, he and his then wife had divorced and he had moved to a new area. He had remarried and had another child. Following his arrest and subsequent sentence, his second wife divorced him and stopped contact with his young daughter. He suffered with periods of depression and severe anxiety whilst in prison and attempted suicide on one occasion. He was to be released to an Approved Premises and, due to geographical exclusions, to an area unknown to him and he had no support at all from any friends or family. He was assessed as posing a high risk of serious harm to children

and there were concerns he might attempt to contact his second wife and child. He was to be managed at Level 2 MAPPA on release due to multi agency involvement.

CM was formally referred to CSW for a Circle by his Probation Officer who identified areas of need as low self-esteem, lack of a pro social network, emotional loneliness and social isolation, factors which all contribute to increasing risk of further offending. His mental state was a concern, as was the fact that he had lost everything on conviction and now needed to rebuild his life from scratch, once released. He would be subject to Licence Conditions and Sexual Harm Prevention Order (SHPO) prohibitions, impacting on where he could live, where he could work, what hobbies he could pursue and requiring him to disclose to any potential partner his offending history. It was considered that a prison/through the gate Circle would both support him and hold him to account in the difficult transition from custody to the community and the challenges that lay ahead.

CM met with his Circle volunteers in the prison and was clearly very keen to engage. However, there were concerns that he did not really appreciate that life as a Registered Sex Offender was going to be much harder than he imagined - he had always been employed, had his own home, family and friends about him. The prison Circle meetings focused on his hopes and expectations for the future and looking at how realistically this could be achieved. As a determinate prisoner, he was not eligible for release on temporary licence to the Approved Premises prior to his release, so would not have the opportunity to engage incrementally into the community. He subsequently would say how important it was to have met the volunteers prior to release so he would know someone outside the prison establishment who he could talk to and trust. He knew the volunteers were aware of the details of his offences so he had nothing to hide.

On release, the volunteers met with him weekly for several months before reducing to fortnightly for the remaining term. CM found rebuilding his life much harder than anticipated and whilst trying to stay positive, at times presented in low mood, anxious, angry and frustrated. He was encouraged to talk about feelings, which he had not been able to do in the past and this had contributed to problems in relationships. As he began to do this, he would say how important being able to do so in a situation where he felt safe helped him to begin building relationships outside his Circle. He started to engage in appropriate hobbies and helped others living in the Approved Premises with literacy. Volunteers supported him in applying for work and dealing with the knock backs. His move from the Approved Premises to independent accommodation raised concerns again about isolation and his health and meetings focussed on how he was spending his time, how he was coping with living alone and managing feelings about not being allowed contact with his younger child and the lifetime damage he knew he had done to his older child. He clearly valued the 'friendship' and care he felt from the volunteers and described them as his 'parachute'. He went on to obtain work, a huge step forward providing a structure, contact with others, an income and rebuilding self-esteem.

Most of the 38 Circle meetings were formal meetings with occasional meetings in a café and shared meals. He particularly valued this, giving him the confidence to engage more in his own local community.

CM's Circle ended after 18 months of contact during which the 4 volunteers gave 110 direct volunteering hours and 164 indirect volunteering hours. At the final review held with his Probation Officer, the regard he had for his volunteers and their freely given time to spend with him was very apparent. They had clearly contributed to supporting him in the identified area of need and he had complied fully with Licence and SHPO conditions and had stayed committed to maintaining an offence free life. He spoke highly of the Circle, particularly in supporting him from prison, to supported accommodation, to independent

living. His Probation Officer echoed his thoughts and believed that the time and support the Circle volunteers had been able to give made an immense difference in his successful transition through these key stages.

"I know the CM found it very beneficial for the Circle to start prior to his release and the Circle helped ease his transition back into the community. Excellent support offered, thank you!" Probation Officer

"I wasn't sure what I was expecting to start off with, but I was surprised about how passionate I felt about being part of a support network for our core member as he didn't have one. So rewarding to see his progress since his release" Volunteer

"It's good to be able to be open and talk about my feelings on a regular basis. It would be nice for it to carry on for a bit longer. The Circle has been really helpful, has given me a lot of good feedback, motivating me to carry on" Core Member